



Latvijas Zinātnes  
padome

## Marijas Sklodovskas Kirī aktivitātes - vispārēji

**Liene Kairiša**

Latvijas Zinātnes padomes

Starptautiskās sadarbības programmu projektu departamenta

Apvārsnis Eiropa Nacionālā kontaktpunkta vecākā eksperte

MSCA, ERC, Reforming and enhancing the European R&I system

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***«Nothing in life is to be feared,  
it is only to be understood.  
Now is the time to understand  
more, so that we may fear  
less.»***

**Marie Skłodowska Curie**



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# Programmas raksturojums

**Bottom – up**

**« 3 i principle »**

**Excellence**

**Training**

**Mobility**

**Networking**

**Best practice in  
recruitment of researchers**



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# Konkursu veidi

**Excellent idea**



**Postdoctoral  
Fellowships**



12 – 24 or 24- 36  
months **outgoing  
mobility** to  
implement fellowship

**Staff  
Exchange**



1 -12 months  
international,  
intersectoral,  
interdisciplinary  
**exchange of staff**  
(incoming/outgoing  
mobility)

**Doctoral  
Networks**



Implementation of  
**doctoral programme**  
- standard, industrial  
or joint

**MSCA and  
Citizens**



**Public outreach/**  
science  
communication

**COFUND**



**Co-funding** post-  
doctoral or doctoral  
programmes



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# Konkursu kalendārs 2024-2025

CALL	2024	
	Opening	Closing
MSCA COFUND	03 Apr 2024	26 Sep 2024
MSCA PF	10 Apr 2024	11 Sep 2024
MSCA DN	29 May 2024	27 Nov 2024
MSCA SE	19 Sep 2024	05 Feb 2025
CALL	2025	
MSCA SE	27 Mar 2025	08 Oct 2025
MSCA PF	09 Apr 2025	10 Sep 2025
MSCA DN	28 May 2025	25 Nov 2025
MSCA COFUND	23 Jan 2025	24 Jun 2025
MSCA and Citizens	17 Jun 2025	22 Oct 2025



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# Finansēšanas modeļi MSCA konkursos

## Unit contribution

Doctoral Networks

Staff Exchange

Postdoctoral Fellowships

COFUND

## Lump Sum

MSCA and Citizens



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## MSCA ir piemērots Jums, ja Jūs vēlaties

- Īstenot savu ideju (bottom-up);
- Īstenot projektu programmā, kurai ir prestižs
- Saņemt 100% ES finansējumu (izņemot co-funding);
- Iegūt ES projektu pieredzi;
- Būt daļai no starptautiskas tīklošanās;
- Veicināt savas karjeras izaugsmes iespējas;
- Veikt vienu no vieglākajiem pieteikšanās procesiem AE





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**Mērķa grupa:** potenciālie un esošie MSCA pēcdoktorantūras stipendiju vadītāji un uzņemošo organizāciju pārstāvji (projektu vadītāji, fakultāšu pārstāvji, projektu administratori utt.).

Marie Skłodowska-Curie Actions

# MSCA Postdoctoral Fellowships: how to attract talents?

Joint event by NCPs from Baltic States and Poland

February 28, 2024

MS Teams



POLISH NATIONAL AGENCY  
FOR ACADEMIC EXCHANGE



Estonian  
Research Council



Research  
Council of  
Lithuania



NCP  
Research Council of Lithuania



Latvian Council of Science



POLISH NATIONAL AGENCY  
FOR ACADEMIC EXCHANGE



Estonian  
Research Council



NCP  
Research Council of Lithuania



Research  
Council of  
Lithuania



Latvian Council of Science

## MSCA Postdoctoral Fellowships: how to attract talents?

Joint event by NCPs from Baltic States and Poland

February 28, 10:30 -12:30 EET

### Agenda

10:30 - 10:35 Welcome & introduction

10:35 - 10:45 MSCA Guidelines on Supervision, NCP Liene Kairiša, Latvian Council of Science

10:45 - 10:55 EURAXESS, Siiri Kolka, Estonian Research Council, Coordinator of the Estonian EURAXESS Network

10:55 - 11:00 MSCA-NET matchmaking platform

11:00 - 11:10 Q&A session

11:10 – 11:55 Host institutions from Baltic countries - exchange of experience:

- *Dr.chem. Kristīne Meile, Latvian State Institute of Wood Chemistry*
- *Ana Raišienė, Research Projects Office, Vilnius University*
- *Laura Tomson, Grant office, University of Tartu*

11:55 – 12:10 To be or not to be a Supervisor

12:10 - 12:30 Q&A session

For questions, please use [SLI.DO platform](#) #3379 135

Registration link: <https://forms.gle/3AKceojHT7reogDg9>





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# Apvārsnis Eiropa veselības jomas projektu konkursi

Jānis Ancāns, dr.biol.  
Apvārsnis Eiropa Nacionālais kontaktpunkts  
tematiskā kopa «Veselība» un  
uzdevumu joma «Vēzis»  
[janis.ancans@lzp.gov.lv](mailto:janis.ancans@lzp.gov.lv)

APVĀRSNIS  
EIROPA

#NKP



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# Apvārsnis Eiropa





# Apvārsnis Eiropa tematiskās kopas «Veselība» intervences jomas

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Health throughout  
the Life Course



Environmental and Social  
Health Determinants



Non-communicable  
and Rare Diseases



Infectious diseases



Tools, Technologies  
and Digital Solutions  
for Health and Care



Health Care Systems



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EN

**Horizon Europe**

**Work Programme 2023-2024**

*4. Health*

# Apvārsnis Eiropa 1. tematiskās kopas «Veselība» darba programma 2024. gadam

Darba programma:

[https://research-and-innovation.ec.europa.eu/funding/funding-opportunities/funding-programmes-and-open-calls/horizon-europe/cluster-1-health\\_en](https://research-and-innovation.ec.europa.eu/funding/funding-opportunities/funding-programmes-and-open-calls/horizon-europe/cluster-1-health_en)

Programmas ceļvedis:

[https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/guidance/programme-guide\\_horizon\\_en.pdf](https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/guidance/programme-guide_horizon_en.pdf)



*(European Commission Decision C(2023) 2178 of 31 March 2023)*





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# Klastera «Veselība» 2024.g. vienpakāpju konkursi

Izsludināts: 2023.g. 26.oktobris

Iesniegšanas termiņš: 2024.g. 11.aprīlis

Topic	Type of action	EU contribution per project (EUR million)	Number of projects to be funded
<a href="#"><u>Developing EU methodological frameworks for clinical/performance evaluation and post-market clinical/performance follow-up of medical devices and in vitro diagnostic medical devices (IVDs)</u></a> <b>HORIZON-HLTH-2024-IND-06-08</b>	RIA	8-10	1
<a href="#"><u>Gaining experience and confidence in New Approach Methodologies (NAM) for regulatory safety and efficacy testing – coordinated training and experience exchange for regulators</u></a> <b>HORIZON-HLTH-2024-IND-06-09</b>	CSA	2	1
<a href="#"><u>Bio-printing of living cells for regenerative medicine</u></a> <b>HORIZON-HLTH-2024-TOOL-11-02</b>	RIA	6-8	4
<a href="#"><u>Pandemic preparedness and response: Host-pathogen interactions of infectious diseases with epidemic potential</u></a> <b>HORIZON-HLTH-2024-DISEASE-08-20</b>	RIA	7-8	5



# Destination 3. Tackling diseases and reducing disease burden

**HORIZON-HLTH-2024-DISEASE-08-20:** Pandemic preparedness and response: Host-pathogen interactions of infectious diseases with epidemic potential

Question	Link to answer
1. Is work on vaccine candidate etc. mandatory or sufficient to identify possible targets?	<a href="#">9:00</a>
2. Should all listed viruses be included in a project or can applicants choose from the list?	<a href="#">14:00</a>
3. Can Brazilian entities be funded in case their participation is deemed important to bring case studies and number of patients?	<a href="#">15:00</a>

## Presentation of Destination 3

<https://www.youtube.com/watch?v=-Hh23q2M5GE>

Q/A: <https://www.youtube.com/watch?v=yAgSqnFBDVc#t=2m33s>



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# Destination 5. Unlocking the full potential of new tools, technologies and digital solutions for a healthy society

**HORIZON-HLTH-2024-TOOL-11-02: Bio-printing of living cells for regenerative medicine**

Question	Link to answer
1. The availability of larger scale bioprinted tissues (call text)- does this imply that tissue of larger surface/mass has to be printed?	<a href="#">12:15</a>
2. Should the outcome of the project be freely available bioprinted tissue?	<a href="#">17:15</a>
3. Are pre-clinical and clinical studies eligible to be included?	<a href="#">20:27</a>

**Presentation of Destination 5 :**

<https://www.youtube.com/watch?v=bLicsNQaHP4>

Q/A: [https://www.youtube.com/watch?v=A4CEaR4c\\_Cc#t=2m27s](https://www.youtube.com/watch?v=A4CEaR4c_Cc#t=2m27s)





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# Destination 6. Maintaining an innovative, sustainable and globally competitive health industry

**HORIZON-HLTH-2024-IND-06-08:** Developing EU methodological frameworks for clinical/performance evaluation and post-market clinical/performance follow-up of medical devices and in vitro diagnostic medical devices (IVDs)

Question	Link to answer
1. Are methods that are only viable for a subset of devices sufficient or does the call only address generalizable approaches?	<a href="#">13:13</a>
2. Is it planned to align medical device classification between the EU and US? Should this be addressed for the topic?	<a href="#">16:16</a>
3. The topic is intended for competent authorities and notified bodies as primary participants so they have a common framework to assess projects. Correct?	<a href="#">17:53</a>
4. Medical device in a combined product ATMP (regenerative medicine) is eligible for the scope?	<a href="#">20:00</a>

## Presentation of Destination 6

<https://www.youtube.com/watch?v=8atgwd1FMqs>

Q.A: <https://www.youtube.com/watch?v=DVzrFB84WTQ#t=9m46s>



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# Vispārīgi un horizontālie jautājumi

Question	Link to answer
1. Lump sum funding: When getting audited - do we need same records as before?	<a href="#">55:42</a>
2. Lump-sum funding: who decides whether the work package is completed?	<a href="#">57:07</a>
3. Blind evaluation: how to describe previous projects and work, if one is not allowed to name the organisations?	<a href="#">58:03</a>
4. Blind evaluation: how to describe cohorts in the 1 <sup>st</sup> stage of proposals without giving information about partners involved?	<a href="#">59:04</a>
5. Lump-sum funding: how is the approximation checked?	<a href="#">59:50</a>
6. Project management: how do we split work program management along the reporting periods?	<a href="#">1:01:15</a>
7. SSH involvement: What are such disciplines typical in health projects?	<a href="#">1:02:30</a>
8. Lump-sum funding: How is the lump-sum funding applied to projects with associated partners, who are not receiving EU funding but contribute to work packages?	<a href="#">1:03:18</a>
9. Lump-sum funding: Why do you not ask for detailed lump sum budgets during grant negotiation only from those consortia that receive the grant?	<a href="#">1:04:28</a>
10. Lump-sum funding: Is there any pre-financing in lump-sum projects?	<a href="#">1:05:33</a>
11. Blind evaluation: When the activity is very innovative and atypical, the blind application is hard to maintain or keep blind, since only one company is doing this. How can we do it in this case?	<a href="#">1:06:22</a>
12. International cooperation: Are US partners eligible for the funding?	<a href="#">1:07:41</a>
13. Blind evaluation: Currently the blind evaluation is applied in stage 1 only. Is there a long-term plan to have fully blind evaluation in the future?	<a href="#">1:08:22</a>
14. Lump-sum funding: Should the project officer be informed about changes in budget lines?	<a href="#">1:09:07</a>
15. Lump-sum funding: Does lump-sum funding apply to national agencies and partners involved in European Partnerships or to individual project consortia that apply to a call or both?	<a href="#">1:10:17</a>
16. Gender balance: How is the female / male ratio considered? Is the prevalence of female scholars appreciated or discouraged?	<a href="#">1:10:53</a>
17. Gender balance: When is the gender equality plan needed - at proposal submission or grant agreement preparation stage?	<a href="#">1:12:12</a>
18. How to be a member of health cluster?	<a href="#">1:13:20</a>

Q.A: <https://www.youtube.com/watch?v=ngF27Fw1E34#t=3m32s>



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# Jaunami- grozījumi darba programmā

Topics	Type of Action	Budgets (EUR million)	Expected EU contribution per project (EUR million) <sup>2</sup>	Indicative number of projects expected to be funded
		2024		
Opening: 11 Apr 2024 Deadline(s): 26 Nov 2024				
HORIZON-HLTH-2024-DISEASE-13-01: Implementation research for management of multiple long-term conditions in the context of non-communicable diseases (Global Alliance for Chronic Diseases - GACD)	RIA	20.00	3.00 to 4.00	5
Overall indicative budget		20.00		



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# Jaunami- grozījumi darba programmā

Topics	Type of Action	Budgets (EUR million)	Expected EU contribution per project (EUR million) <sup>2</sup>	Indicative number of projects expected to be funded
		2024		
Opening: 11 Apr 2024 Deadline(s): 26 Nov 2024				
HORIZON-HLTH-2024-CARE-14-01: Pre-commercial procurement for environmentally sustainable, climate neutral and circular health and care systems	PCP	15.00	3.00 to 5.00	3
Overall indicative budget		15.00		



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# Misijas «Vēzis» plānotie konkursi 2024.g.



## Indicative Budget €123.97 m

Topics	Type of Action	Budgets (EUR million)	Expected EU contribution per project (EUR m)	Indicative number of projects expected to be funded
HORIZON-MISS-2024-CANCER-01-01 Use cases for UNCAN.eu research data platform	RIA	30	30	1
HORIZON-MISS-2024-CANCER-01-02 Support to the development of the UNCAN.eu research data platform and the ECPDC	CSA	3	3	1
HORIZON-MISS-2024-CANCER-01-03 Accessible & affordable risk predictor tests to advance early detection of heritable cancers in European regions	IA	35	10-12	3
HORIZON-MISS-2024-CANCER-01-04 Support a pragmatic clinical trial programme by cancer charities	CSA	3	3	1
HORIZON-MISS-2024-CANCER-01-05 Improving the understanding and management of late-effects in adolescents and young adults (AYA) with cancer	RIA	36	4-6	6
HORIZON-MISS-2024-CANCER-01-06 An information portal for the European Cancer Patient Digital Centre	IA	12	12	1
<b>Total</b>		<b>119</b>		





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@apvarsnis



@Apvārsnis EU Latvijas Nacionālais  
kontaktpunkts - HE NCP LV

<https://www.lzp.gov.lv/lv/apvarsnis-eiropa>



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Līdzfinansē  
Eiropas Savienība



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# Apvārsnis Eiropa 2. klastera «Kultūra, jaunrade un iekļaujoša sabiedrība» aktualitātes

**Darja Aksjonova**

Nacionālā kontaktpunkta

Vecāka eksperte

[darja.aksjonova@lzp.gov.lv](mailto:darja.aksjonova@lzp.gov.lv)



NACIONĀLAIS  
ATTĪSTĪBAS  
PLĀNS 2020



EIROPAS SAVIENĪBA  
Eiropas Reģionālās  
attīstības fonds

IEGULDĪJUMS TAVĀ NĀKOTNĒ





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# APVĀRSNIS EIROPA

WORK PROGRAMMES 2023-2024

## HORIZON EUROPE

## EURATOM

### SPECIFIC PROGRAMME: EUROPEAN DEFENCE FUND

*Exclusive focus on defence research & development*

Research actions

Development actions

### SPECIFIC PROGRAMME IMPLEMENTING HORIZON EUROPE & EIT\*

*Exclusive focus on civil applications*



**Pillar I  
EXCELLENT SCIENCE**

European Research Council

Marie Skłodowska-Curie

Research Infrastructures



**Pillar II  
GLOBAL CHALLENGES &  
EUROPEAN INDUSTRIAL  
COMPETITIVENESS**

Clusters

- Health
- Culture, Creativity & Inclusive Society
- Civil Security for Society
- Digital, Industry & Space
- Climate, Energy & Mobility
- Food, Bioeconomy, Natural Resources, Agriculture & Environment

Joint Research Centre



**Pillar III  
INNOVATIVE EUROPE**

European Innovation Council

European Innovation Ecosystems

European Institute of Innovation & Technology\*

WIDENING PARTICIPATION AND STRENGTHENING THE EUROPEAN RESEARCH AREA

Widening participation & spreading excellence

Reforming & Enhancing the European R&I system

Fusion

Fission

Joint Research Center



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EN

Horizon Europe

Work Programme 2023-2024

5. Culture, Creativity and Inclusive Society

# Apvārsnis Eiropa 2. klastera darba programma

informācija:

<https://research-innovation-community.ec.europa.eu/events/2oQugg5jdh3x8gWv kBREF0/overview>

darba programma:

[https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/wp-call/2023-2024/wp-5-culture-creativity-and-inclusive-society\\_horizon-2023-2024\\_en.pdf](https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/wp-call/2023-2024/wp-5-culture-creativity-and-inclusive-society_horizon-2023-2024_en.pdf)

programmas ceļvedis:

[https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/guidance/programme-guide\\_horizon\\_en.pdf](https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/guidance/programme-guide_horizon_en.pdf)





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# 2 klastera īpatnības







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# Bottom up



# Top down





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## Tematika 1

Inovatīvi pētījumi par  
demokrātiju un  
pārvaldību

## Tematika 2

Inovatīvi pētījumi par  
Eiropas kultūras  
mantojumu un  
kultūras un  
radošajām nozarēm

## Tematika 3

Inovatīvi pētījumi par  
sociālajām un  
ekonomiskajām  
pārmaiņām

## Partnerība 1

- Noturīgs kultūras mantojums
- Noturīgs kultūras mantojums:  
Piekrastes kultūras mantojums

## Tematika Jaunais Eiropas Bauhaus

2025-2027

## Partnerība 2

**Sociālas  
transformācijas  
un noturība**



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# HORIZON-CL2- 2024- DEMOCRACY-01

- Current project portfolios
- [Social media for democracy – understanding the causal mechanisms of digital citizenship](#)
- [Transforming Education for Democracy through Aesthetic and Embodied Learning, Responsive Pedagogies and Democracy-as-becoming](#)





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## Mantojums

Iepriekš finansēti projekti:

[Resilient European Cultural Heritage As Resource for Growth and Engagement](#)

[Intangible Cultural Heritage, Bridging the Past, Present, and Future](#)

[New European Bauhaus Unlocked through Built4People-endorsed Local Actions](#)

## Pārmaiņas

Iepriekš finansēti projekti:

[Transforming European Work and Social Protection: A New Proactive Welfare State Fit for the Future World of Work](#)

[REmote-working Multiple impacts in the Age of disruptions: socioeconomic transformations, territorial rethinKING, and policy actions](#)





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# Funding & tender opportunities

Single Electronic Data Interchange Area (SEDIA)

# Funding&tender opportunities

- HOME
- SEARCH FUNDING & TENDERS
- HOW TO PARTICIPATE
- PROJECTS & RESULTS
- WORK AS AN EXPERT
- SUPPORT

**Partner search announcements**

**36** Searches of partners to collaborate on this topic

[View / Edit](#)

LEARs, Account Administrators or self-registrants can publish partner requests for open and forthcoming topics after logging into this Portal, as well as any user having an active public Person profile.

[Need help?](#)

## Search funding & tenders

**Search** Clear all

**Programme / Programme group**  
Horizon Europe (HORIZON)

**Programme part**  
Digital, Industry and Space

**Mission**  
Select...

**Destination**  
Select...

**Cross-cutting priority**  
Select...

**Call**  
Select...

**Type of grants calls**  
Select...

- Synergy with national and regional initiatives in Europe (CSA)**  
HORIZON-CL4-2024-DIGITAL-EMERGING-01-34 Call for proposal  
Horizon Europe (HORIZON) Forthcoming Grant
- Explainable and Robust AI (AI Data and Robotics Partnership) (RIA)**  
HORIZON-CL4-2024-HUMAN-01-06 Call for proposal  
Horizon Europe (HORIZON) Forthcoming Grant
- Novel paradigms and approaches, towards AI-powered robots– step change in functionality (AI, data and robotics partnership) (RIA)**  
HORIZON-CL4-2024-DIGITAL-EMERGING-01-03 Call for proposal  
Horizon Europe (HORIZON) Forthcoming Grant
- Facilitate the engagement in global ICT standardisation development (CSA)**  
HORIZON-CL4-2024-HUMAN-01-61 Call for proposal  
Horizon Europe (HORIZON) Forthcoming Grant
- AI-driven data operations and compliance technologies (AI, data and robotics partnership) (IA)**  
HORIZON-CL4-2024-DATA-01-01 Call for proposal  
Horizon Europe (HORIZON) Forthcoming Grant
- Industrial leadership in AI, Data and Robotics boosting competitiveness and the green transition (AI Data and Robotics Partnership) (IA)**  
HORIZON-CL4-2024-DIGITAL-EMERGING-01-04 Call for proposal  
Horizon Europe (HORIZON) Forthcoming Grant
- Pilot line(s) for 2D materials-based devices (RIA)**  
HORIZON-CL4-2024-DIGITAL-EMERGING-01-31 Call for proposal  
Horizon Europe (HORIZON) Forthcoming Grant



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<https://www.lzp.gov.lv/lv/notikumu-kalendars>

<b>Datums</b> 15. decembris, 2023	<b>Laiks</b> 11.00–13.00	<b>Atrašanās vieta</b> Tiešsaitē
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**Cluster 5  
CLIMATE, ENERGY  
& MOBILITY**

### 5. klastera "Klimats, Enerģētika, Mobilitāte" informācijas diena

5. klastera "Klimats, Enerģētika un Mobilitāte" informācijas diena Latvijas Zinātnes Padomes Nacionālais kontaktpunkts (NKP)...

[Informācijas diena](#)

<https://www.lzp.gov.lv/lv/atbalstite-projekti-2>

**Jaunākie rezultāti: Latvijas dalība Apvārsnis 2021- 2027**

[Latvijas dalība programmā Apvārsnis Eiropa](#)

Latvijas Eiropas Savienības pētniecības un inovāciju pamatprogrammā "Apvārsnis Eiropa" pārskats par periodu līdz 06.09.2022.

Latvijas Eiropas Savienības pētniecības un inovāciju pamatprogrammā "Apvārsnis Eiropa" pārskats par periodu līdz 11.07.2023.

**Apvārsnis 2021-2027 atbalstītie projekti**

Detalizēts atbalstīto projektu saraksts

- Latvijas dalības Apvārsnis Eiropa (Horizon Europe) atbalstītajos projektos uz 06.09.2022.
- Latvijas dalības Apvārsnis Eiropa (Horizon Europe) atbalstītajos projektos uz 11.07.2023.

<https://www.lzp.gov.lv/lv/pasakumu-informativie-materiali>

**Pasākumu informatīvie materiāli**

Publicēts: 17.03.2023.

2023.gada Apvārsnis Eiropa informatīvie pasākumi

2022.gada Apvārsnis Eiropa informatīvie pasākumi

2021.gada Apvārsnis Eiropa informatīvie pasākumi

2020.gada Apvārsnis 2020 informatīvie pasākumi



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## DESTINATION 1

Improved access to  
Excellence

Hop on facility  
Excellence hubs

## DESTINATION 2

Attracting and  
mobilising the best  
talents

ERA Chairs  
ERA Talents  
ERA Fellowships

## DESTINATION 3

Reforming and  
enhancing the EU  
research and  
innovation system



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# Hop on facility & Excellence hubs



<https://www.youtube.com/watch?v=wdK-P91UtSo>

Topic	Type of action, TRL	EU contribution per project (EUR million)	Number of projects to be funded
<p><b><u><a href="#">HORIZON-WIDERA-2023-ACCESS-06</a></u></b>: Hop on facility</p> <p><b>Atverts: 10.janvāris 2023 Iesniegšana: 26.septembris 2024</b></p>	<b>RIA</b>	0.1 – 0.6	160
<p><b><u><a href="#">HORIZON-WIDERA-2023-ACCESS-07</a></u></b>: Excellence Hubs</p> <p><b>Atverts: 28.septembris 2023 Iesniegšana: 7.marts 2024</b></p>	<b>CSA</b>	2.00 – 6.00	12



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# ERA Chairs & ERA Talents



<https://www.youtube.com/watch?v=wdK-P91UtSo>

**Atvērts no: 28.septembrī 2023**

**Iesniegšana: 07. marts 2024**

Topic	Type of action, TRL	EU contribution per project (EUR million)	Number of projects to be funded
<a href="#">HORIZON-WIDERA-2023-TALENTS 01-01</a> : ERA Chairs	CSA	1.50 - 2.50	45
<a href="#">HORIZON-WIDERA-2024-TALENTS-03-01</a> : ERA Talents	CSA	1.00 - 3.00	20

**Atverts no: 11.aprīlī 2024**

**Iesniegšana: 26.septembrī 2024**



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padome

# Atbalsts ceļošanas izdevumu segšanai

- Apvārsnis Eiropa Nacionālais kontaktpunkts aicina pieteikties saņemt atbalstu ceļošanas izdevumu segšanai uz Apvārsnis Eiropa 2.pilāra tīklošanas pasākumiem.
- Atbalsts ceļošanas izdevumu segšanai pieejams visiem Zinātniskajā reģistrā reģistrētiem dalībniekiem, kuri vēlas atrast partnerus un/vai prezentēt sava projekta ideju, piedaloties klātienes tīklošanās pasākumos.
- Papildus informācija: <https://www.lzp.gov.lv/lv/atbalsts-pieteicejiem>



Darja Aksjonova

Vecākā eksperte - EURAXESS; Kultūra, jaunrade un iekļaujoša sabiedrība; Dalības paplašināšana

+371 29812647    darja.aksjonova@lzp.gov.lv







# Saraksts ar aktuāliem pasākumiem:

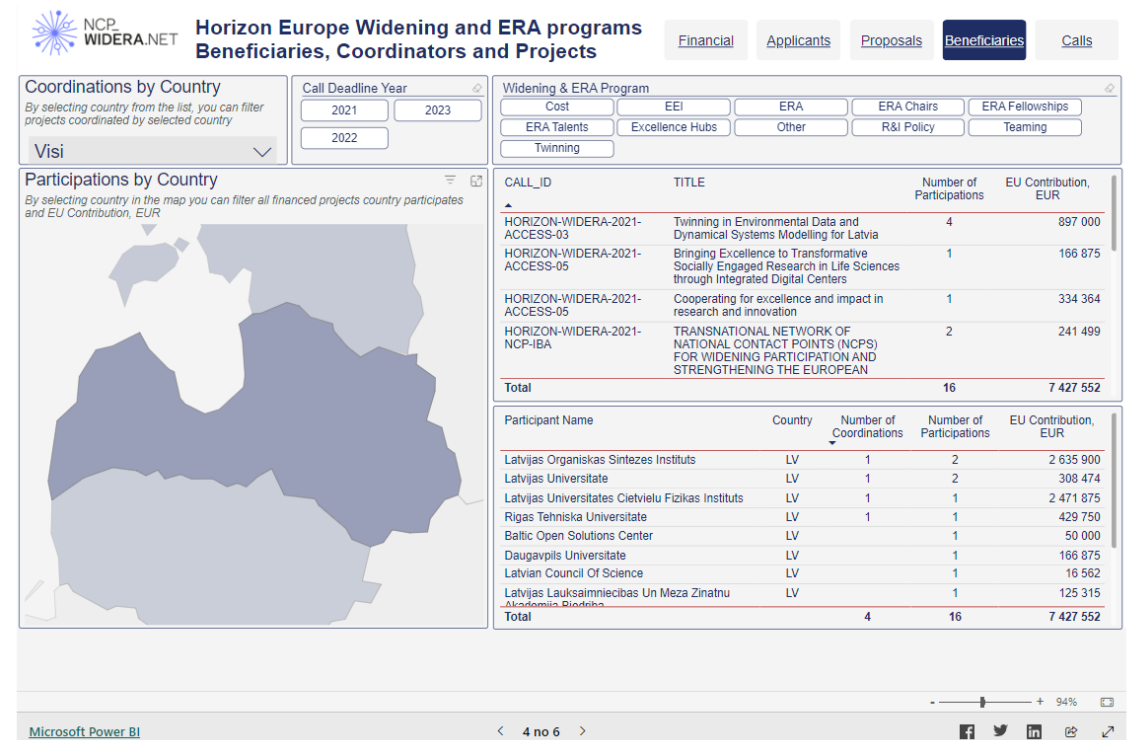
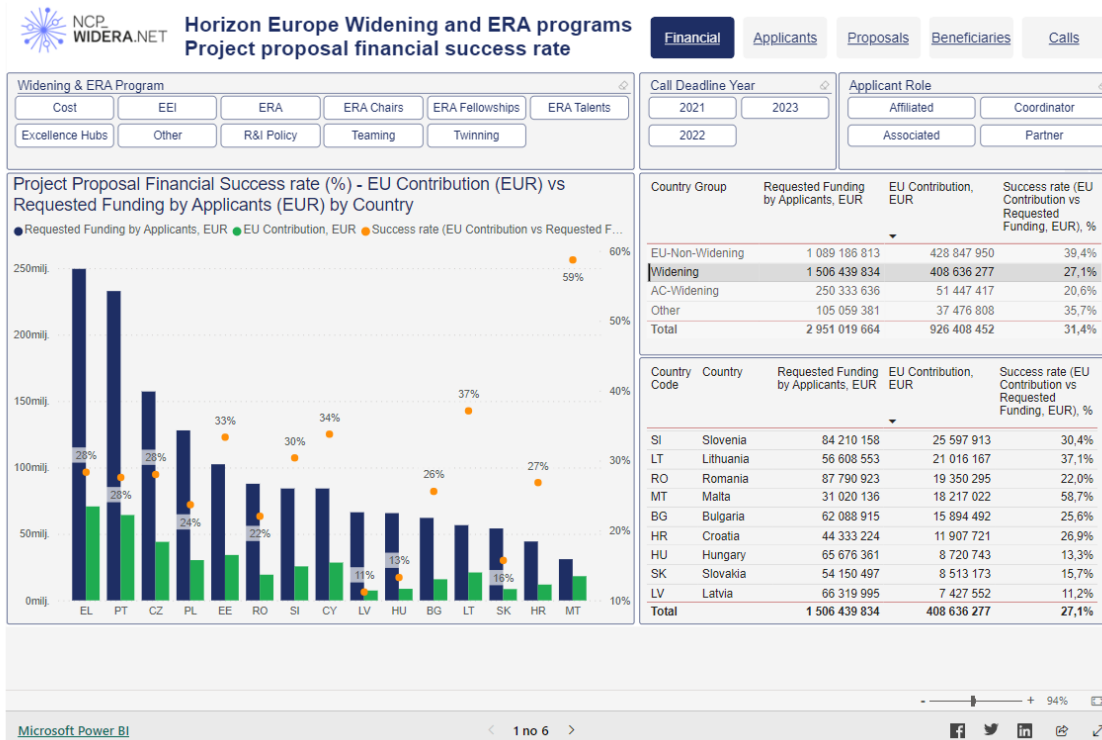
When	Where	
5-6 Feb 2024	Brussels, Belgium	Research to Reality – Digital Solutions to European Challenges
15-16 Feb 2024	Dusseldorf, Germany	Successful R&I in Europe 2024 – 11th European Networking Event
15 Feb 2024	Ljubliana, Slovenia	Green technologies, energy and digitalisation for a sustainable future
17 Apr 2024	Dublin, Ireland	Transport Research Arena Horizon Europe Proposal Pitching Opportunity



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# NCP\_WIDERA.NET: Statistika

- <https://www.ncpwideranet.eu/dashboards/>



# APVĀRSNIS EIROPA NACIONĀLAIS KONTAKTPUNKTS



**Jānis Ancāns**

CL1



**Sarmīte  
Mickeviča**

Widening, CL3



**Jūlija Asmuss**

Coordinator, CL4



**Marija  
Plotniece**

EIC, EIT, EIE, RI



**Aiga Salmiņa**

CL5, CL6, JRC



**Darja  
Aksjonova,**

CL2, EURAXESS,  
Widening



**Inga Širante**

Legal and Financial  
issues



**Liene Kairiša**

MSCA, ERC, ERA



**Lāsma Brenča**

CL5, CL6



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APVĀRSNIS  
EIROPA

#NKP



@apvarsnis



@Apvārsnis EU Latvijas Nacionālais  
kontaktpunkts - HE NCP LV



<https://www.lzp.gov.lv/lv/apvarsnis-eiropa>

**Paldies!  
Jautājumi?**

Informācijas avots:





# Apvārsnis Eiropa sniegtās iespējas

**Lāsma Brenča**

**Aiga Salmiņa**

*Latvijas Zinātnes padome  
Nacionālais kontaktpunkts*

*lasma.brenca@lzp.gov.lv  
aiga.salmina@lzp.gov.lv*







[lasma.brenca@lzp.gov.lv](mailto:lasma.brenca@lzp.gov.lv)



[aiga.salmina@lzp.gov.lv](mailto:aiga.salmina@lzp.gov.lv)

## Kontaktpersonas 5. un 6. klasteriem

Klimats, Enerģētika un Mobilitāte



Pārtika, Bioekonomika, Dabas  
resursi, Lauksaimniecība un Vide





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# Apvārsnis Eiropa 5. un 6. klastera darba programma



EN

Horizon Europe

Work Programme 2023-2024

9. Food, Bioeconomy, Natural Resources, Agriculture and Environment

(European Commission Decision C(2022)7550 of 6 December 2022)

The screenshot shows the 'Funding & tender opportunities' page on the European Commission's Single Electronic Data Interchange Area (SEDIA). The search results are filtered for 'Horizon Europe (HORIZON)' and show 431 items found. The results list several grants related to ATM (Air Traffic Management) research, including:

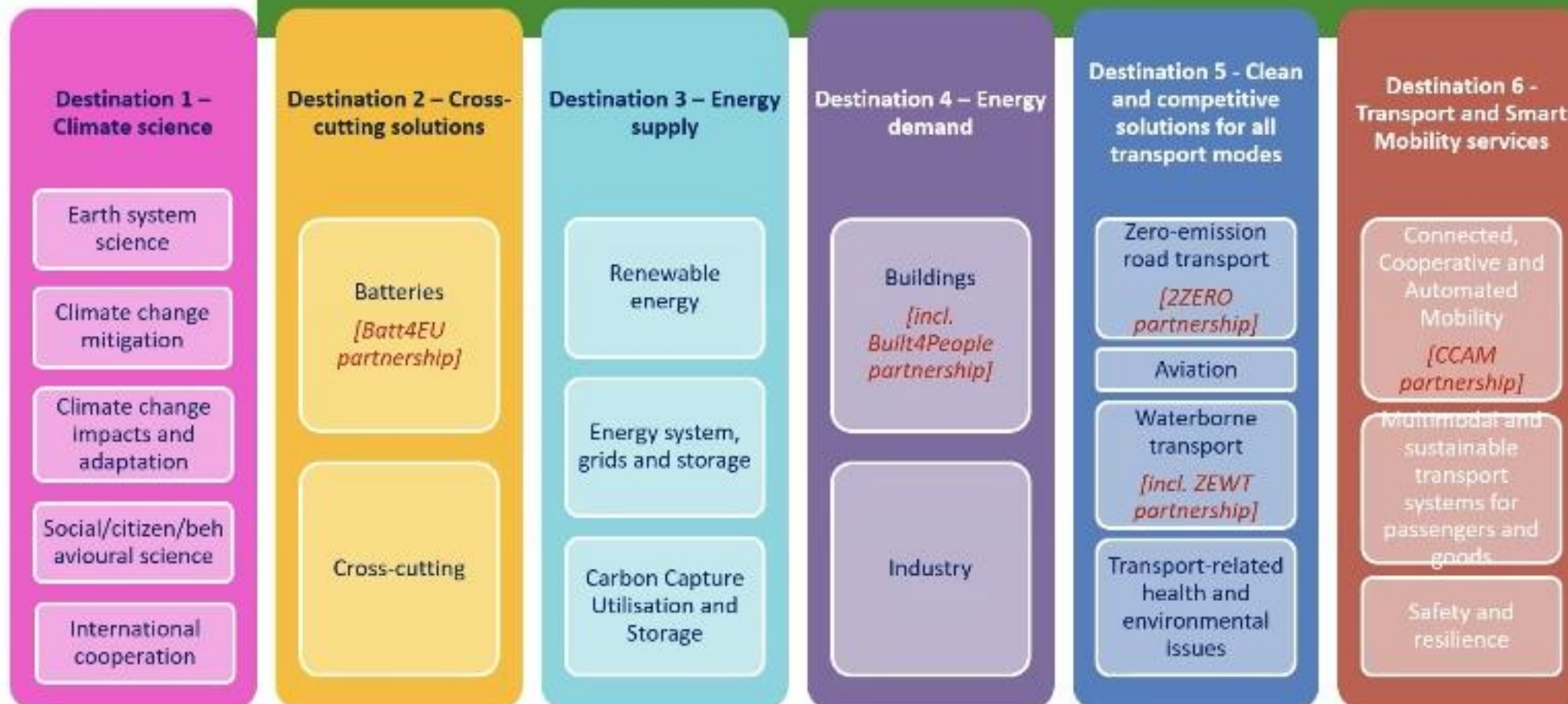
- ATM application-oriented research for air-ground integration and autonomy (HORIZON-SESAR-2023-DES-ER2-WA2-2)
- ATM application-oriented research for the aviation Green Deal (HORIZON-SESAR-2023-DES-ER2-WA2-3)
- ATM application-oriented research for Artificial Intelligence (AI) for aviation (HORIZON-SESAR-2023-DES-ER2-WA2-4)
- ATM Excellent science and outreach for virtualisation and cybersecure data-sharing (HORIZON-SESAR-2023-DES-ER2-WA1-5)
- ATM Excellent science and outreach for civil-military interoperability and coordination (HORIZON-SESAR-2023-DES-ER2-WA1-9)
- ATM Excellent science and outreach for multimodality and passenger experience (HORIZON-SESAR-2023-DES-ER2-WA1-6)
- ATM application-oriented research for connected and automated ATM (HORIZON-SESAR-2023-DES-ER2-WA1-7)

F&T portāls un aktuālie konkursi ir [apskatāmi šeit](#)

6. Klastera darba programma [pieejama šeit](#)

5. Klastera darba programma [pieejama šeit](#)

# Cluster 5 Work programme - overview



Vairāk informācija par tematikām pieejama [šeit](#)



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# KONKURSI

APVĀRSNIS  
EIROPA  
#NKP

## Destination 1 – Climate sciences and responses for the transformation towards climate neutrality

12.09.2023- 05.03.2024

(7 konkursi)

## Destination 2 – Cross-sectoral solutions for the climate transition

7.12.2023- 18.04.2024.

(5 konkursi)

7.05.2024- 05.09.2024.

(3 konkursi)



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APVĀRSNIS  
**EIROPA**  
#NKP

### Destination 3 – Sustainable, secure and competitive energy supply

12.09.2023- 16.01.2024.

(17 konkursi)

17.09-2024-21.01.2025.

(12 konkursi)

### Destination 4 – Efficient, sustainable and inclusive energy use

17.12.2023- 18.04.2024.

(3 konkursi)

17.09-2024-21.01.2025.

(5 konkursi)





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APVĀRSNIS  
**EIROPA**  
#NKP

## Destination 5 – Clean and competitive solutions for all transport modes

7.12.2023- 18.04.2024.

(18 konkursi)

## Destination 6 – Safe, Resilient Transport and Smart Mobility services for passengers and goods

7.05.2024- 5.09.2024

(12 konkursi)

## Work Programme

Destination 5 – Land, oceans and water for climate action

Destination 1: Biodiversity and Ecosystem Services

Destination 3 – Circular economy and bioeconomy sectors

Destination 4 – Clean environment & zero pollution

Destination 2 – Fair, healthy and environmentally-friendly food systems from primary production to consumption

Destination 6 – Resilient, inclusive, healthy and green rural, coastal and urban communities

Destination 7 – Innovative governance, environmental observations and digital solutions in support of the Green Deal

8

## Horizon Europe: Cluster 6 and the European Green Deal



Konkursu termiņš ir 2024. gada 22. februāris



Latvijas Zinātnes padome

# CARE4BIO ir oficiālais Eiropas Apvārsnis 6. klastera nacionālo kontaktpunktu tīkls!



## EU Green Week 2024: Towards a water resilient Europe

Mark your calendars for the continent's leading environmental conference organised in Brussels between 29-30 May.

29/05/2024 - 30/05/2024



## EU CAP Network Conference 'EIP-AGRI Operational Groups: Innovation in practice

The EU CAP Network is organising the EU CAP Network conference 'EIP-AGRI Operational Groups: Innovation in practice'. This event will take place from Monday 6 to Wednesday 8 May 2024 in Estoril, Portugal.

06/05/2024 - 06/08/2024



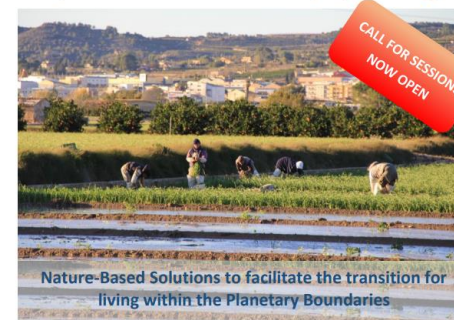
## Agri-food business mission to China

Join the EU agri-food business delegation to China: Registration open now until 7 January 2024

21/04/2024 - 26/04/2024



**SAVE THE DATE**  
**4<sup>th</sup> TERRAenVISION Conference:**  
Dates: 8-11 July 2024, Valencia, Spain  
Pre-/Post-conference excursions (6-7/12-13 July)



Join the discussion on Nature-Based Solutions for:

- AGRICULTURE AND NATURAL AREAS (SOIL, WATER AND LANDSCAPE)
- NATURAL HAZARDS (FIRE, FLOODS AND DROUGHTS)
- URBAN AND INDUSTRIAL AREAS (SOIL, WATER AND SPATIAL PLANNING)



\* Plašāka informācija pieejama [šeit](#)





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# Apvārsnis Eiropa Misijas

- **ES misijas** ir pētniecības un inovācijas programmas “Apvārsnis Eiropa” jaunums 2021.–2027. gadam;
- Jauns veids, kā rast konkrētus risinājumus dažām no lielākajām problēmām. Misijām ir vērienīgi mērķi, piešķirot pētniecībai un inovācijai jaunu lomu, kā arī **īpaša uzmanība ir veltīta iedzīvotāju iesaistei**;
- ES šobrīd ir noteikusi 5 misijas, no kurām **4 ir saistītas ar 6. klasteri**;



## Climate-Neutral and Smart Cities

Cities play a pivotal role in achieving climate neutrality by 2050, the goal of the European Green Deal. They take up only 4% of the EU's land area, but they are home to 75% of EU citizens. Furthermore, cities consume over 65% of the world's energy and account for more than 70% of global CO2 emissio...



## A Soil Deal for Europe

The main goal of the Mission 'A Soil Deal for Europe' is to establish 100 living labs and lighthouses to lead the transition towards healthy soils by 2030. Living labs will be financed through calls under the EU Research Programme Horizon Europe.



## Adaptation to Climate Change

The Mission on Adaptation to Climate Change focuses on supporting EU regions, cities and local authorities in their efforts to build resilience against the impacts of climate change.



## Restore our Ocean and Waters

As one of its objectives, the Mission will prevent and eliminate pollution by, for example, reducing plastic litter at sea, nutrient losses and use of chemical pesticides by 50% and it will also contribute to make the blue economy climate-neutral and circular with net-zero maritime em...

\* Plašāka informācija pieejama [šeit](#)



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## Apvārsnis Eiropa Misijas

1. **Klimatneitrālu un viedu pilsētu misija** palīdzēs ierobežot automašīnu izmantošanu pilsētās, digitalizēt transporta darbību un attīstīt sabiedrisko transportu, kā arī nodrošināt ērtākas iespējas pārvietoties kājām un ar velosipēdu, tādējādi veidojot veselīgāku dzīves vidi un aktīvāku dzīvesveidu
2. **Okeānu misija** ar okeānu un ūdeņu piesārņojuma novēršanu, samazināšanu, attīrīšanu un uzraudzību veicinās vēža profilaksi

3. Veicinot vidi bez piesārņojuma, bioloģisko lauksaimniecību, nekaitīgu, nepiesārņotu pārtiku un veselīgāku uzturu, **augšnes veselības un pārtikas misija** nodrošinās labāku ūdens un gaisa kvalitāti un samazinās pārtikas piesārņojumu ar ķīmikālijām, kas ir ļoti svarīgi, lai samazinātu vēža izplatību

4. Gaisa kvalitātes uzlabošana, cīņa pret gaisa piesārņojumu, dzīves kvalitātes uzlabošana un neaizsargāto iedzīvotāju, ieskaitot tos, kuriem ir lielāks risks saslimt ar vēzi, aizsardzība ir galvenie misijas **“Pielāgošanās klimata pārmaiņām”** mērķi

2021. gadā Eiropas Komisija uzsāka piecas ES misijas, **tostarp ES vēža apkarošanas misiju.**







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# Paldies!



<https://www.facebook.com/HEncplv>



<https://twitter.com/apvarsnis>



<https://www.linkedin.com/company/nkplv/>

Ceturkšņa ziņu lapa: <https://dashboard.mailerlite.com/forms/207183/74477484042618291/share>



Līdzfinansē  
Eiropas Savienība



Latvijas Zinātnes  
padome



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padome

# Finanšu, juridiskie un tehniskie jautājumi "Apvārsnis Eiropa"

**Inga Širante**

Latvijas Zinātnes padomes  
Starptautiskās sadarbības programmu projektu departamenta  
Apvārsnis Eiropa Nacionālā kontaktpunkta vecākā eksperte  
Finanšu un juridiskie jautājumi  
E-pasts: [inga.sirante@lzp.gov.lv](mailto:inga.sirante@lzp.gov.lv)

Tel.: +371 26337060



Latvijas Zinātnes padome

# Apvārsnis Eiropa Dalībnieku Portāls

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home>

European Commission | Funding & tender opportunities  
Single Electronic Data Interchange Area (SEDIA)

EN  
Register Login

HOME SEARCH FUNDING & TENDERS HOW TO PARTICIPATE PROJECTS & RESULTS WORK AS AN EXPERT SUPPORT

## Find calls for proposals and tenders

Horizon4Ukraine Brexit info Report fraud

Search calls for proposals and tenders by keywords, programmes...

### EU Programmes

Asylum, Migration and Integration Fund (AMIF)	Border Management and Visa Policy Instrument (BMVI)	Citizens, Equality, Rights and Values Programme (CERV)	Connecting Europe Facility (CEF)	Creative Europe Programme (CREA)	Customs Control Equipment Instrument (CCEI)
Customs Programme (CUST)	Digital Europe Programme (DIGITAL)	Erasmus+ (ERASMUS+)	EU External Action (RELEX)	EU4Health Programme (EU4H)	Euratom Research and Training Programme (EURATOM)
Europe Direct (ED)	European Defence Fund (EDF)	European Maritime, Fisheries and Aquaculture Fund (EMFAF)	European Parliament (EP)	European Social Fund + (ESF)	European Solidarity Corps (ESC)
Fiscalis Programme (FISC)	<b>Horizon Europe (HORIZON)</b>	Information Measures for the EU Cohesion policy (IMREG)	Innovation Fund (INNOVFUND)	Internal Security Fund (ISF)	Interregional Innovation Investments Instrument (I3)
Just Transition Mechanism (JTM)	Justice Programme (JUST)	Neighbourhood, Development and International Cooperation Instrument – Global Europe (NDICI)	Pilot Projects and Preparation Actions (PPPA)	Programme for the Environment and Climate Action (LIFE)	Programme for the Protection of the Euro against Counterfeiting (PERICLES IV)
Promotion of Agricultural Products (AGRIP)	Research Fund for Coal & Steel (RFCS)	Single Market Programme (SMP)	Social Prerogative and Specific Competencies Lines (SOCPL)	Technical Support Instrument (TSI)	Union Anti-fraud Programme (EUAF)
Union Civil Protection Mechanism (UCPM)	Union Renewable Energy Financing Mechanism (RENEWFM)				

Show all

### News

Jan 30, 2024  
**Online info session: European policy experimentations call 2024**  
Policy experimentations enable mutual learning & support evidence-based policy at European level! They are based on transnational cooperation projects. Do you w...

Jan 28, 2024  
**Contribution Agreements in OPSYS: Onboarding webinar for Entrusted Entities**  
Register now for the onboarding webinar on Contribution Agreement features and functionalities in OPSYS on 1 February 2024 from 14h00 to 16h00 CET. Registration...

Jan 23, 2024  
**HRP & Partners: A Value Proposition, at 10:00 a.m. CET on 30 January 2024**  
The Horizon Results Platform team will introduce the following partners who will present their specific value propositions to you during the event: EEN Enterpri...

### Events

**Lump Sum Funding in Horizon Europe: How does it work? How to write a proposal?**  
8 Feb 2024 11:00

### Useful links

[Calls for tenders on Ted](#)



Latvijas Zinātnes padome

# Konkursi?????

European Commission | Funding & tender opportunities | Single Electronic Data Interchange Area (SEDIA)

Register Login

HOME SEARCH FUNDING & TENDERS HOW TO PARTICIPATE PROJECTS & RESULTS WORK AS AN EXPERT SUPPORT

Search funding & tenders Need help?

Search Clear all

Search by keyword...

Match whole words only

Type

- Grants (406)
- Tenders

Submission status

- Forthcoming (73)
- Open for submission (333)
- Closed

Programming period

2021 - 2027 (406)

Programme / Programme group

Horizon Europe (HORIZON)

Programme part

Select...

Mission

Select...

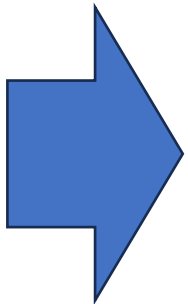
Destination

Select...

406 item(s) found

Programme: Horizon Europe (HORIZON)

<b>Circular bioeconomy start-up villages</b> HORIZON-CL6-2024-CircBio-01-9 Call for proposal Horizon Europe (HORIZON)	Open for submission Grant
<b>SME Market Expansion Call</b> EITUM-BP23-25 Cascade funding Horizon Europe (HORIZON)	Open for submission Grant
<b>Permanently Open Call for Targeted Innovation Projects</b> EITUM-BP23-25 Cascade funding Horizon Europe (HORIZON)	Open for submission Grant
<b>Strategic Business Alliance for Urban Mobility – E&amp;S Permanently Open call</b> EITUM-BP23-25 Cascade funding Horizon Europe (HORIZON)	Open for submission Grant
<b>Hubs for circularity for industrialised urban peripheral areas (Processes4Planet partnership) (IA)</b> HORIZON-CL4-2024-TWIN-TRANSITION-01-38 Call for proposal Horizon Europe (HORIZON)	Open for submission Grant
<b>Identification or Validation of Targets for Personalised Medicine Approaches (PMTargets)</b> EP PerMed Cascade funding Horizon Europe (HORIZON)	Open for submission Grant
<b>Gaining experience and confidence in New Approach Methodologies (NAM) for regulatory safety and efficacy testing – coordinated training and experience exchange for regulators</b> HORIZON-HLTH-2024-IND-06-09 Call for proposal	Open for submission Grant





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# Saistošā dokumentācija par un ap Apvārsnis Eiropa programmu

European Commission | Funding & tender opportunities  
Single Electronic Data Interchange Area (SEDIA)

EN Register Login

HOME SEARCH FUNDING & TENDERS HOW TO PARTICIPATE PROJECTS & RESULTS WORK AS AN EXPERT SUPPORT

Reference Documents

Key steps  
Reference documents  
Participant register  
Partner search

Programming period  
2021-2027

Filter by programme:  
Horizon Europe (HORIZON)

Clear filter

Please select the programme to see the reference documents.

Procurement  
Reference Documents related to tendering opportunities are published on [TED eTendering](#) in the calls for tenders.

Filter

- Legislation
- Work programme & call documents
- Grant agreements and contracts
- Simplified cost decisions
- Guidance
- Templates & forms

Expand all



Latvijas Zinātnes  
padome

European Commission | Funding & tender opportunities | Single Electronic Data Interchange Area (SEDIA)

Register | Log in

HOME | SEARCH FUNDING & TENDERS | HOW TO PARTICIPATE | **PROJECTS & RESULTS** | WORK AS AN EXPERT | SUPPORT

### Projects & Results

Search Clear all < Programme Horizon Europe (HORIZON) <

Programming period: 2021-2027

Programme / Programme group: Horizon Europe (HORIZON)

**Horizon Dashboard**

The Horizon Dashboard is an intuitive and interactive knowledge platform offering a user-friendly public access to statistics and data on EU research and innovation. It offers:

- Easy access to overview and detailed information on proposals, funded projects and project results, notably reported IFRs and scientific publications.
- Views on specific aspects e.g. the Seal of Excellence, the European Innovation Council
- Intuitive functions for filtering and drilling down, allowing analysis by geographical location, research thematic area, organization types etc.
- Functions for data export, story-building and bookmarking – log in here to access full Dashboard functionalities.

[EXPLORE THE HORIZON DASHBOARD](#)

**Horizon Results Platform**

Whether you are a policy maker, an investor, an entrepreneur, a researcher, an innovation, legal, business development or financing expert, or any interested citizen, this is the place where you can discover the wealth of EU-funded research results and get in contact with their creators.

[EXPLORE THE HORIZON RESULTS PLATFORM](#)

**Horizon Results Booster**

The Booster addresses projects eager to go beyond their Dissemination and Exploitation (D&E) obligations under Horizon 2020.

[GET SUPPORT FROM THE HORIZON RESULTS BOOSTER](#)

Latvian University of Sciences (LZS) | Organisation Profiles

Organisation N... | LATVIJAS UNIVERSITATE...

### LATVIJAS UNIVERSITATE (999871830) participation in R&I PROGRAMMES - KEY FIGURES

Framework Programme	Organization PIC	Organization legal name																								
<b>Net EU Contribution</b> 24,67M <sup>11,21%</sup> of Latvia	<b>Participation</b> 110 <sup>9,89%</sup> of Latvia	<b>Signed grants</b> 110 <sup>12,88%</sup> of Latvia																								
Funding received by the participant	Number of projects in which the organization has received EU funding	Number of grant agreements signed, including suspended, terminated and closed grant agreements																								
<b>Participation/Net EU contribution (EUR) per Framework Programme</b>	<b>Net EU contribution (EUR) by thematic priority / type of action / pillar</b>	<b>Role in projects</b>																								
<b>Key figures by framework programme</b>	<b>Participation/Net EU contribution (EUR)/Total Cost (EUR) by thematic priority</b>	<b>Organisation Details</b>																								
<table border="1"> <thead> <tr> <th>Indicator</th> <th>Framework Prog. ...</th> <th>EU HE</th> <th>EU HE</th> </tr> </thead> <tbody> <tr> <td>Net EU Contribution (EUR)</td> <td>5,929,866,43</td> <td>11,818</td> <td>11,818</td> </tr> <tr> <td>EU Contribution (EUR)</td> <td>5,814,114,43</td> <td>11,796</td> <td>11,796</td> </tr> <tr> <td>Grants</td> <td>22</td> <td>11,431</td> <td>11,431</td> </tr> <tr> <td>Participation</td> <td>22</td> <td>98,234</td> <td>98,234</td> </tr> <tr> <td>Total Cost (EUR)</td> <td>5,984,848,28</td> <td>8,305</td> <td>8,305</td> </tr> </tbody> </table>	Indicator	Framework Prog. ...	EU HE	EU HE	Net EU Contribution (EUR)	5,929,866,43	11,818	11,818	EU Contribution (EUR)	5,814,114,43	11,796	11,796	Grants	22	11,431	11,431	Participation	22	98,234	98,234	Total Cost (EUR)	5,984,848,28	8,305	8,305		<p>Organisation PIC: 999871830</p> <p>ICDS Code: 00000</p> <p>ICDS Number: 00000000000000000000</p> <p>Legal Form: R&amp;I&amp;I</p> <p>Organisation Activity: Non-HE</p> <p>Non-HE: No</p> <p>Research Organisation: No</p> <p>Public Body: No</p> <p>International Organisation: No</p> <p>International Organisation of Economic Co-operation: No</p> <p>Higher or Secondary Education Establishment: No</p> <p>Other: No</p>
Indicator	Framework Prog. ...	EU HE	EU HE																							
Net EU Contribution (EUR)	5,929,866,43	11,818	11,818																							
EU Contribution (EUR)	5,814,114,43	11,796	11,796																							
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Total Cost (EUR)	5,984,848,28	8,305	8,305																							

European Commission | **CORDIS** | EU research results

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### Projects & results

Find information on all public research projects funded by the EU under its framework programmes since the 1980s. Data includes participants, results, reports, deliverables and links to open access publications.

**Horizon Collaboration Network**

An interactive map that unveils the connections within EU research funded by the Horizon framework programmes.

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**PROJECT OF THE MONTH**

Restoring Europe's damaged wetlands

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What happened next? Find out how a project team has taken their research or product further after the end of the project.

**LIFE AFTER...**

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Latvijas Zinātnes  
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# EK organizētie pasākumi , pasākumi un vēlreiz pasākumi ...



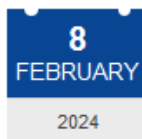
## Lump Sum Funding in Horizon Europe: How does it work? How to write a proposal? (8 February 2024)

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10.00 - 12.00 CEST (BRUSSELS TIME)

### Lump Sum Funding in Horizon Europe: How does it work? How to write a proposal?

- 10:00 **Welcome and Agenda**  
Ulrich GENSCHEL (RTD.H3), Head of Sector - Simplification of Horizon funding
- 10:10 **Lump Sum Funding in Horizon Europe: How does it work? How to write a lump sum proposal?**  
Ulrich GENSCHEL (RTD.H3) [\[presentation\]](#)
- 10:45 **Practical experience with lump sum grants**  
Panel discussion with invited guests moderated by Andreia CHICOS (RTD.H3)
- 11:15 **Q&A session**
- 11:50 **Wrap up and next steps**
- 12:00 **End of the meeting**

For additional documents and links, please check dedicated lump sum page:  
[Lump Sum in Horizon Europe on the Funding & Tenders Portal](#)

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Veiksmi projektu pieteikumu  
gatavošanā, iesniegšanā un  
īstenošanā!